

Jazeera Airways

Research Update

Sector – Aviation

Investment Thesis

Revisiting our model to reflect the new structure, retain ‘Outperform’ rating:

We have revised our model on Jazeera Airways to reflect the new initiatives announced by the company in terms of customer service, expansion and inorganic growth. We believe that an asset-light strategy provides adequate flexibility to the company to maneuver capacity shortage during the peak demand season and to add additional routes when the market opportunities arises. Nevertheless, we highlight the fact that the company is yet to catch up with its competitors in terms of number of routes and increase operational efficiency in terms of load factor and yields.

A debt-free model offers additional cushion:

In a major overhaul of its existing asset base, the company sold off all its aircrafts in a sale and lease back arrangement for KWD 148.5 Mn incurring a one-time loss at the end of 2014. The company used the proceeds to repay its existing debt. We believe that a debt free model offers additional incentives and a less risky business profile to investors as also seen in the extraordinary dividends announced after the disposal of the aircrafts. Moreover, as the company has been open about inorganic growth by eyeing a pie of the national career whenever it happens, raising new debt should not be an obstacle for the company. However, as the company stated, the deal is yet to take place and as an alternative growth route, it is eyeing a joint venture partnership with an international carrier to operate long haul flights to Europe, America and Far East destinations.

Operational efficiency remains a drag:

Jazeera reported a 9.4% decline in yield during 2015 to KWD 48 coupled with only a marginal improvement in load factor at 69%. These indicators remain at a significantly low level when compared to competitors, especially with respect to load factor that is close to or even above 80% in the case of international as well as regional low cost carriers. The no hedge policy of Jazeera acted as a strong cushion during the past 15 months, and has helped the company to reduce fuel cost and generate profits even at such low load factors. Owing to the low oil price environment, the company managed to push its operating profit margin by 180 bps during 2015.

Valuation – DCF based price target of KWD 1.017, upside of 16.9%:

Our new price target of KWD 1.017 reflects the company’s potential to expand its business and a focus towards improving operational efficiency. The announcement of future partnerships should be incremental to our target price but it would be too preliminary to include it in our assumptions.

| Key Indicators | 2015 | 2016e | 2017e | 2018e | 2019e | 2020e |
|------------------|-------|-------|-------|-------|-------|-------|
| Passengers (Mn) | 1.22 | 1.26 | 1.28 | 1.31 | 1.32 | 1.33 |
| Revenue (KWD Mn) | 58.6 | 62.0 | 65.0 | 68.2 | 70.8 | 73.5 |
| Load Factor | 69.0% | 70.0% | 71.0% | 72.0% | 73.0% | 74.0% |
| EBITDA Margin | 26.3% | 25.7% | 23.7% | 23.7% | 23.6% | 23.6% |
| EBITDAR Margin | 32.0% | 31.3% | 29.3% | 29.3% | 29.3% | 29.3% |
| Net Margin | 26.2% | 23.7% | 21.8% | 21.8% | 21.7% | 21.6% |
| P/E | 11.7 | 11.8 | 12.3 | 11.7 | 11.3 | 10.9 |
| P/BV | 5.7 | 4.0 | 3.2 | 2.6 | 2.2 | 1.9 |
| Div. Yield | 7.6% | 1.7% | 1.7% | 1.7% | 1.7% | 1.7% |

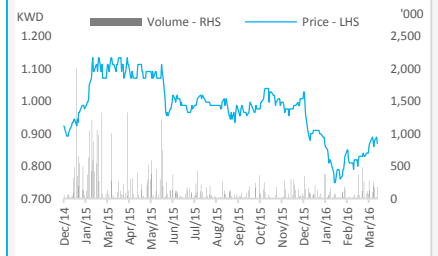
Sources: KAMCO Research, Bloomberg and Company Financials

Outperform

CMP 21-Mar-2016 KWD 0.870

Target Price KWD 1.017

Upside/Downside +16.9%



| Price Perf. | 1M | 3M | 12M |
|-------------|-------|-------|--------|
| Absolute | 10.0% | -3.3% | -22.4% |
| Relative | 8.5% | 2.9% | -4.1% |

Stock Data

| | |
|-----------------------------------|---------------|
| Bloomberg Ticker | JAZEERA KK |
| Reuters Ticker | JAZK.KW |
| Last Price (KWD) | 0.870 |
| YTD Change | -3.3% |
| M-Cap (KWD Mn) | 174.00 |
| M-Cap (USD Mn) | 577.68 |
| 52-week range (KWD) | 1.040 - 0.750 |
| 52-week Avg. Daily Volume (Mn) | 0.10 |
| 52-week Avg. Daily Value (KWD Mn) | 0.19 |

Sources : KAMCO Research, Bloomberg

Faisal Hasan, CFA

Head - Investment Research

+ (965) 2233 6907

faisal.hasan@kamconline.com

Junaid Ansari

Assistant Vice President

+ (965) 2233 6912

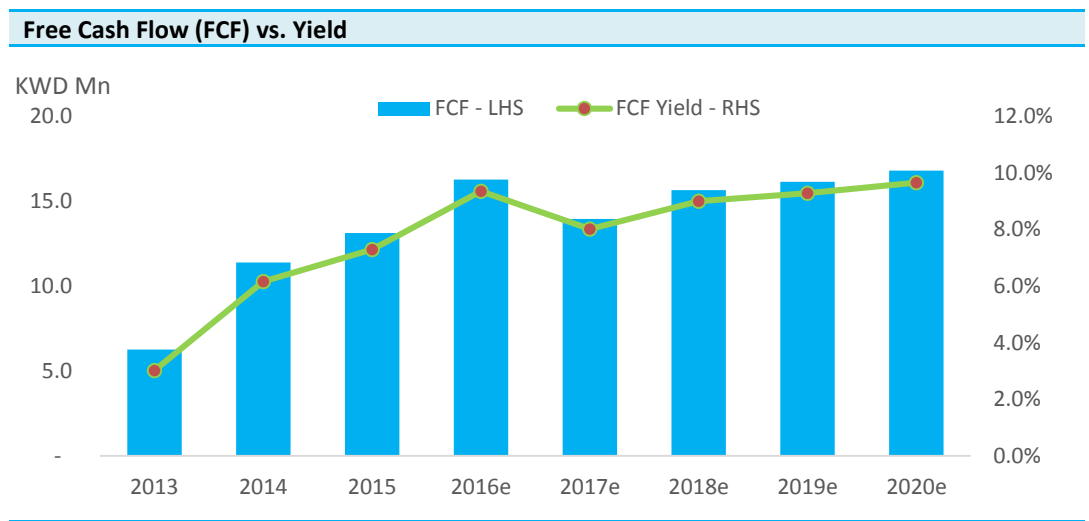
junaid.ansari@kamconline.com

Change in Asset Structure

Jazeera Airways sold its aircraft assets in a sale and lease back arrangement at the end of 2014 for a total sum of KWD 148.5 Mn. The proceeds were used to pay off the existing debt in addition to reducing the company’s share capital from KWD 42 Mn to KWD 20 Mn. The company also paid a special dividend of KWD 20 Mn during the year bringing total shareholder payment to almost KWD 52.7 Mn during 2015.

Cash flow positive

The absence of investments in aircrafts and debt on the balance sheet would help the company in stabilizing cash flows in the future. The only operating expense it will have is the maintenance of other assets which are minimal. Moreover, we believe that zero debt on the balance sheet provides the company with adequate flexibility to acquire new assets, especially when it has stated plans to boost customer service and attract and gain new customers by way of a number of new initiatives. The company has said that it may use the excess cash on the balance sheet to take advantage of any new opportunities that arises in the market without taking on additional loans.



Source: KAMCO Research

Higher shareholder returns

The return to shareholders are expected to increase in the future as measured in terms of higher return on investment and higher return on shareholder equity. Dividend yield reached almost 11% for 2014 and almost 8% for 2015 (including special dividends). With the extra cash on hand, the company may pay higher dividends in future as well.

Focus on core operation

The asset-light model of the company would help them to focus on the core business of airline operations. The company sees greater opportunities in the domestic market with flights from Kuwait and targets to acquire a larger share of business in the near term. Jazeera is already in talks with international players to enter the long haul segment after the talks to acquire a stake in Kuwait Airways did not work out. However, the joint venture talks are in a very preliminary stage and may kick off from 2018.

Operating Performance

Post the sale of its aircrafts, the company will not get the advantages arising out of diversification in the form of leasing income and income from airline operations. However, the renewed focus on the core airline business will help the company generate higher returns.

| Operating performance – Key metrics | | | | | | |
|-------------------------------------|-------|-------|-------|-------|-------|-------|
| Key Indicators | 2015 | 2016e | 2017e | 2018e | 2019e | 2020e |
| Passengers (Mn) | 1.22 | 1.26 | 1.28 | 1.31 | 1.32 | 1.33 |
| Passenger Rev(KWD Mn) | 58.6 | 62.0 | 65.0 | 68.2 | 70.8 | 73.5 |
| Load Factor | 69.0% | 70.0% | 71.0% | 72.0% | 73.0% | 74.0% |
| Yield | 48.0 | 49.4 | 50.9 | 52.5 | 54.0 | 55.6 |

Source: KAMCO Research, Company Financials

Fleet size set to remain the same going forward

The company has clearly stated that it does not intend to induct any additional aircrafts in the future. It only said that they may purchase/lease one aircraft depending upon the market opportunities. We believe that this decision augurs well with the company's aim to increase load factors and yields that continue to remain well below industry averages. In addition, the expected joint venture that the company targets to complete by 2018, will not involve purchase of any aircrafts. The company only intends to take advantage of long haul traffic increase emanating from Kuwait in partnership with an international airline company.

Load factor below industry average

Jazeera's load factor continues to remain well below industry averages. During the conference call, the company said they target to improve it to mid-70's in the near term, but it does not aim to reach levels reached by international players like Ryanair because of the differences in market structure. We have factored in a gradual improvement in load factor over the forecast period driven by a concerted effort to target higher number of customers.

Yield to improve going forward

Jazeera's yield has remained significantly low during the past few years due to the declining oil prices. However, with increasing oil prices, we don't expect any further decline in yields going forward. Accordingly, we have factored in marginal increase in yields going forward. We do take into account increasing competition from other low cost carriers in the region.

Passenger growth to be in line with efficiency improvement

The company witnessed lackluster passenger growth over the past couple of years. During 2015, passengers carried increased by a higher 5% as compared to marginal growth of 2% and 1% during 2014 and 2013. However, the company intends to increase seats within the existing set of aircrafts by improving efficiency.

We expect passenger growth to accelerate in the coming years driven by a more customer-centric approach as highlighted by the company. Some of the initiatives that the company announced include a dedicated business lounge for the company, a remote check-in facility and peripheral services as well as in-flight broadband. Most of these efforts are expected to be implemented by as early as late 2016. We believe that these services would result in meaningful increase in passenger count.

In terms of market opportunities, the data published by DGCA, Kuwait highlights a strong growth in passengers over the near term. The company was in constant talks with the government in Kuwait to acquire a stake in the privatization process of the national carrier Kuwait Airways. However, due to the lack of progress on this front, Jazeera has entered into talks with international players for long-haul flights to Americas, Europe and the Far East. We believe that although such a partnership would be a low-margin business, it would give the company a break and a foothold in the international long-haul market, thereby boosting its topline and diversifying concentration risks associated with geopolitical issues.

No hedging policy to continue in future

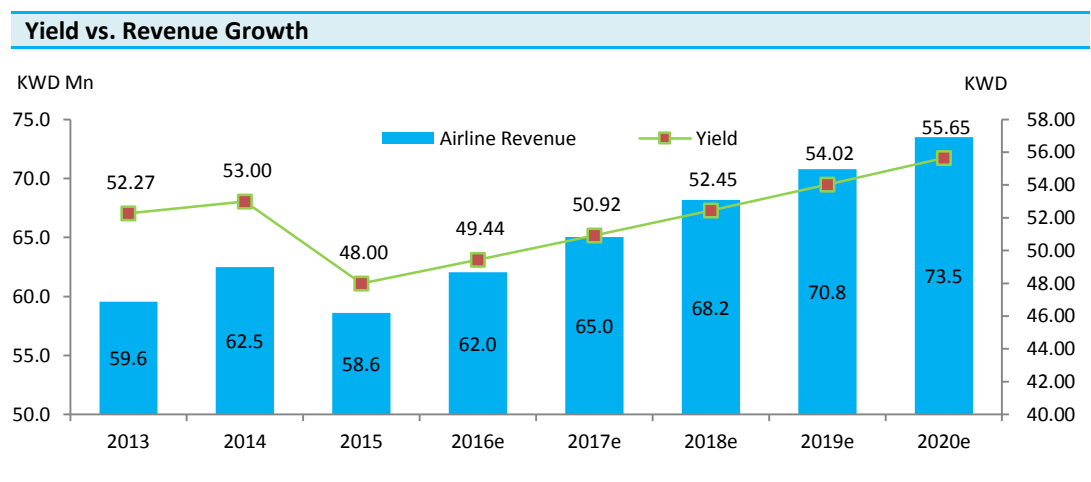
Jazeera witnessed a windfall gain with the fall in oil prices owing to its no hedge policy. Although this exposes the company to a risk of higher fuel costs, the existing policy has been beneficial to the company as compared to its competitors that incurred heavy hedging losses. Jazeera intends to continue with its no hedge policy in future primarily because the company’s fuel purchase cycle is merely two weeks which provides the operations with a natural hedge against higher fuel costs.

Financial Performance and Forecasts

The drivers of performance improvement has seen a significant shift from our last report. The company now operates an asset-light model with no debt on the balance sheet. We believe that given the current situation of ample availability of leased aircrafts in the market, as acknowledged by the company, it is better to operate the business on leased aircrafts. It gives the company the ability and flexibility to add new routes with minimal delay and risk coupled with minimal increase in operating cost.

Marginal revenue growth in the short-term

Yield and revenue growth has seen a strong correlation over the past few years. The decline in yields and revenue during 2015 was primarily due to the fall in oil prices. However, we believe that the general trend in oil prices would be positive going forward as seen in the oil price trend since the start of the year resulting in higher yields and revenues. Moreover, revenue growth is also expected to be positive due to increase in seats within the existing set of aircrafts as a result of efficiency improvement as highlighted by the company. In addition, the various customer centric measures that the company plans to take in the next few years would also result in higher revenues per available seat.



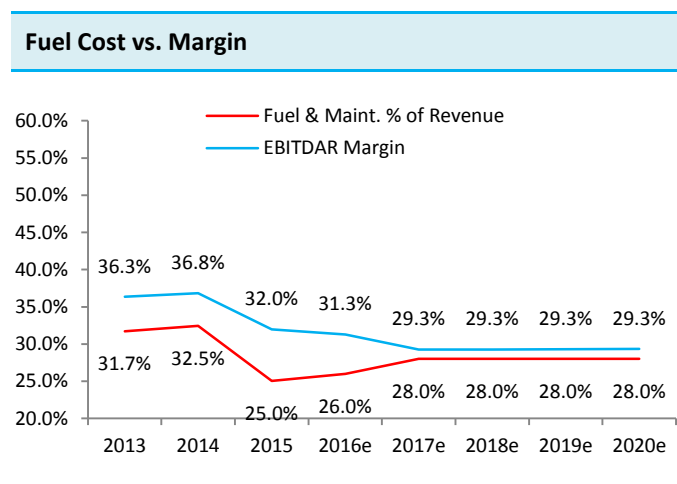
Source: KAMCO Research, Company Financials

| Financial Indicators | 2013 | 2014 | 2015 | 2016e | 2017e | 2018e | 2019e | 2020e |
|--|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Income Statement (KWD Mn) | | | | | | | | |
| Total Revenue | 65.56 | 68.88 | 58.60 | 62.04 | 65.04 | 68.19 | 70.80 | 73.51 |
| <i>Growth</i> | 4.7% | 5.1% | -14.9% | 5.9% | 4.8% | 4.8% | 3.8% | 3.8% |
| Aircraft Fuel & Maintenance | 17.60 | 18.93 | 13.57 | 16.13 | 18.21 | 19.09 | 19.82 | 20.58 |
| <i>Fuel & Maint. % of Revenue</i> | 31.7% | 32.5% | 25.0% | 26.0% | 28.0% | 28.0% | 28.0% | 28.0% |
| Other Costs Costs | 31.7 | 32.5 | 27.8 | 28.0 | 29.1 | 30.5 | 31.7 | 33.0 |
| Gross Profit | 16.29 | 17.46 | 17.23 | 17.95 | 17.71 | 18.56 | 19.22 | 19.91 |
| <i>Gross Profit Margin</i> | 24.9% | 25.3% | 29.4% | 28.9% | 27.2% | 27.2% | 27.2% | 27.1% |
| EBIT | 14.10 | 14.63 | 15.14 | 15.42 | 14.84 | 15.54 | 16.08 | 16.65 |
| <i>EBIT Margin</i> | 21.5% | 21.2% | 25.8% | 24.9% | 22.8% | 22.8% | 22.7% | 22.7% |
| EBITDAR | 23.82 | 25.38 | 18.73 | 19.40 | 19.04 | 19.96 | 20.75 | 21.56 |
| <i>EBITDAR Margin</i> | 36.3% | 36.8% | 32.0% | 31.3% | 29.3% | 29.3% | 29.3% | 29.3% |
| Net Profit | 16.67 | (2.89) | 15.38 | 14.73 | 14.17 | 14.84 | 15.36 | 15.90 |
| <i>Net Margin</i> | 25.4% | N/A | 26.2% | 23.7% | 21.8% | 21.8% | 21.7% | 21.6% |

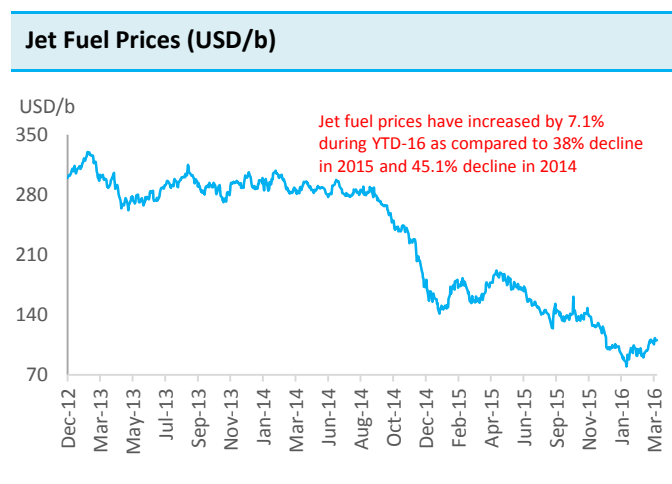
Source: KAMCO Research, Company Financials

Gross margin peaked in 2015

Gross profit margin increased to 29.4% during 2015 on the back of the decline in oil prices. The company has a no fuel hedging policy which paid off during a declining oil price scenario. For the forecast period, we expect a gradual decline in gross margin as a result of an expected increase in oil prices although efficiency improvement in the form of higher number of seats as well as cost control measures would offset some of the impact from the oil price increase.



Sources: KAMCO Research, Company Financials



Sources: Bloomberg, KAMCO Research

Jet fuel prices have already started trending upwards and are expected to continue to rise over the next couple of years. However, this will have limited impact on margins as the company plans to increase revenues backed by higher efficiency, more seats and by way of peripheral revenues through value added services like a dedicated lounge, remote check-in facilities. We expect EBITDAR margin to decline to just below 30% in our forecast period resulting in a corresponding decline in net margin.

Valuation & Recommendation

“Outperform” rating with a Price Target of KWD 1.017 representing an upside of 16.9%

We have valued Jazeera Airways using Discounted Cash Flow (DCF) and relative valuation based on peer EV/EBITDAR multiple. We have assigned 75% weight to the DCF-based valuation and 25% weight to the relative valuation in order to calculate our fair value estimate. Jazeera Airways has significant spare capacity with load factor of just below 70% as compared to more than 80% in the case of other low cost carriers in the region as well as globally which the company aims to increase in the near term. This gives the company’s valuation a significant upside for the forecast period.

| Valuation Method | Value (KWD) | Weight (%) |
|------------------------------------|--------------|------------|
| Discounted Cash Flow (DCF) | 1.193 | 75% |
| EV/EBITDAR | 0.487 | 25% |
| Weighted Average Fair Value | 1.017 | |
| Current Market Price | 0.870 | |
| Upside / Downside | 16.9% | |

DCF Model

Our DCF valuation is based on explicit forecast of free cash flow for the next five fiscal years (2016e-2020e) and a terminal value afterward. Our discount factor is based on a modified Capital Asset Pricing Model which takes into account various risk premiums pertaining to equity market risk, company specific risk, as well as industry related risk factors on top of the risk free rate. The forecasted cash flows over the projected horizon are discounted back using a weighted average cost of capital of 9.79%. We assumed a terminal growth rate of 3.0% in computing the terminal value considering the long term growth in the economy and its impact on the sector and the company.

| DCF Valuation | Fair Value of Equity (KWD Mn) | Fair Value per Share (KWD) |
|--------------------------------------|-------------------------------|----------------------------|
| Present Value of FCF (2016e - 2020e) | 59.8 | 0.299 |
| Present Value of Terminal Value | 148.0 | 0.740 |
| Present Value of Cash Flows | 207.8 | 1.039 |
| Investments (FY-15) | - | - |
| Cash (FY-15) | 30.9 | 0.154 |
| Debt (FY-15) | - | - |
| Enterprise Value | 238.7 | 1.193 |
| Equity Fair Value | 238.7 | 1.193 |

Based on the above assumption, we arrived at the estimated fair value for Jazeera Airways equity at KWD 238.7 Mn, which considering 200 Mn outstanding shares, translates to per share fair value price of KWD 1.193. The company is expected to generate positive free cash flows during the forecast period led by higher load factors and efficiency improvement measures. Further, the company’s strong cash balance provides a cushion for exploiting future opportunities in the market.

Sensitivity Analysis

The sensitivity analysis for the change in fair value share price to the changes in WACC and the terminal growth rate is mentioned in the below table:

| Terminal Growth Rate | Weighted Average Cost of Capital | | | | |
|----------------------|----------------------------------|-------|--------------|-------|-------|
| | 8.0% | 9.0% | 9.8% | 11.0% | 12.0% |
| 1.50% | 1.359 | 1.197 | 1.098 | 0.976 | 0.897 |
| 2.00% | 1.438 | 1.254 | 1.143 | 1.008 | 0.922 |
| 2.50% | 1.532 | 1.319 | 1.193 | 1.044 | 0.950 |
| 3.00% | 1.644 | 1.395 | 1.252 | 1.085 | 0.982 |
| 3.50% | 1.781 | 1.486 | 1.320 | 1.131 | 1.017 |

Relative Valuation

For peer-based valuation, we have used the industry mean EV/EBITDAR multiple of 5.2x resulting in a share price of KWD 0.487.

| | M-Cap (USD Mn) | Current EV (USD Mn) | EBITDAR 2016e (USD Mn) | Net Profit 2016e (USD Mn) | EV/EBITDAR 2016e (x) | P/E 2016e (x) |
|--------------------------------|-------------------|------------------------|---------------------------|------------------------------|-------------------------|------------------|
| Southwest Airlines Co | 27,647.6 | 27,939.6 | 5,955.2 | 2,728.4 | 4.7 | 10.1 |
| Ryanair Holdings PLC | 19,900.1 | 19,474.1 | 2,218.8 | 1,435.6 | 8.8 | 12.2 |
| easyJet plc | 8,624.2 | 8,082.2 | 1,449.2 | 837.0 | 5.6 | 9.6 |
| JetBlue Airways Corp | 6,473.0 | 7,440.0 | 2,015.9 | 866.5 | 3.7 | 8.0 |
| Spirit Airlines Inc | 3,413.5 | 3,256.2 | 856.1 | 305.6 | 3.8 | 11.2 |
| Allegiant Travel Co | 2,855.4 | 3,164.4 | 499.6 | 229.3 | 6.3 | 12.1 |
| WestJet Airlines Ltd | 1,804.7 | 1,767.3 | 716.5 | 216.6 | 2.5 | 8.1 |
| Volara | 1,743.6 | 1,541.6 | 433.0 | 123.7 | 3.6 | 16.0 |
| Air Arabia PJSC | 1,702.7 | 2,137.8 | 279.1 | 146.6 | 7.7 | 11.2 |
| Norwegian Air Shuttle ASA | 1,293.0 | 3,346.8 | 648.5 | 114.7 | 5.2 | 10.0 |
| Cebu Air Inc | 1,122.5 | 1,801.9 | 399.6 | 164.5 | 4.5 | 6.8 |
| Tiger Airways Holdings Ltd | 833.9 | 844.0 | 108.5 | 15.0 | 7.8 | 23.5 |
| Jazeera Airways Co KSCP | 579.3 | 426.9 | 64.4 | 48.9 | 6.6 | 11.8 |
| AirAsia X Bhd | 299.2 | 572.6 | 204.3 | 3.1 | 2.8 | 51.0 |
| Total | 78,292.6 | 81,795.3 | 15,848.7 | 7,235.5 | 5.2 | 10.8 |

Source: Reuters, KAMCO Research

Keeping in mind the mature markets in which a majority of the peer group members operate and the wide variation in their leverage ratios, we decided to use the EV/EBITDAR multiple for relative valuation. We believe that the EV/EBITDAR multiple adequately covers the leverage aspect of the valuation.

Key Risks to our Valuation and Outlook

Joint venture with an international player would be negative for margins

We believe that the company's expansion by partnering with an international player for long haul flights would be negative for margins but positive for topline. Nevertheless it will be a positive move for the company to establish its brand in the international market and bring in incremental revenues. In addition, it will lower concentration associated with business in the Middle East market by diversifying it to a geopolitically stable developed markets.

Decline in economic activity in the GCC could lower leisure spend

Economic growth in the GCC region has been severely affected by the decline in oil prices over the past 18 months. This will have its fair share of impact on leisure travelers during the holiday season. However, since Jazeera Airways operates short haul flights, its business may not be hit as long haul leisure travelers would switch to low cost local destinations.

Stabilizing regional geopolitical situation should be a positive

Any sign of easing of the regional conflict would be positive for Jazeera Airways as it will help the company to resume its services to such destinations and also shorten the time required to reach existing destinations. Moreover, the company will not have to add additional capacity to serve this demand as the company's load factor continues to remain at significantly low level.

Kuwait continues to remain an underserved market

We expect strong demand for LCCs in the GCC region. The demand in Kuwait is expected to outweigh demand in other regions as we believe that the Kuwaiti aviation market is largely underserved, especially by LCCs. There is a huge embedded demand from budget travelers, and after the closure of Wataniya Airlines, base fares between some of the high demand destinations from Kuwait, like Lebanon, has increased phenomenally.

Financial Indicators

| Balance Sheet | 2014 | 2015 | 2016e | 2017e | 2018e | 2019e | 2020e |
|--|--------------|-------------|-------------|-------------|-------------|--------------|--------------|
| Assets | | | | | | | |
| Cash, Bank Balances & Time Deposits | 64.8 | 30.9 | 44.1 | 55.0 | 67.6 | 80.7 | 94.4 |
| Inventories, Trade and Other Receivables | 2.4 | 1.9 | 2.4 | 2.5 | 2.6 | 2.7 | 2.8 |
| Non current assets classified as held for sale | 148.5 | - | - | - | - | - | - |
| Current Assets | 215.7 | 32.7 | 46.5 | 57.5 | 70.2 | 83.4 | 97.3 |
| Property and Equipment | 2.0 | 5.1 | 5.5 | 5.7 | 6.0 | 6.2 | 6.3 |
| Advance for Maintenance | 7.3 | 8.7 | 8.8 | 8.8 | 8.9 | 9.0 | 9.1 |
| Security Deposit with a Lessor | 1.4 | 3.0 | 2.9 | 2.9 | 2.8 | 2.7 | 2.7 |
| Non-Current Assets | 11.9 | 16.8 | 17.1 | 17.4 | 17.7 | 17.9 | 18.1 |
| Total Assets | 227.6 | 49.5 | 63.6 | 74.9 | 87.9 | 101.3 | 115.4 |
| Liabilities | | | | | | | |
| Term Loans | 116.3 | - | - | - | - | - | - |
| Due to Banks | 0.3 | - | - | - | - | - | - |
| Deferred Revenue | 6.3 | 5.2 | 6.2 | 6.2 | 6.5 | 6.7 | 7.0 |
| Trade and Other Payables | 11.4 | 8.3 | 11.2 | 11.1 | 11.6 | 12.0 | 12.5 |
| Liab. associated with assets classified as held for sale | 23.5 | - | - | - | - | - | - |
| Current Liabilities | 157.7 | 13.5 | 17.3 | 17.2 | 18.0 | 18.7 | 19.5 |
| Post Employment Benefits | 2.4 | 2.7 | 2.9 | 3.2 | 3.6 | 3.9 | 4.3 |
| Lease Maintenance Provision | - | 1.7 | - | - | - | - | - |
| Non-Current Liabilities | 2.4 | 4.4 | 2.9 | 3.2 | 3.6 | 3.9 | 4.3 |
| Total Liabilities | 160.1 | 17.9 | 20.3 | 20.4 | 21.6 | 22.6 | 23.8 |
| Shareholders' Equity | | | | | | | |
| Share Capital | 42.0 | 20.0 | 20.0 | 20.0 | 20.0 | 20.0 | 20.0 |
| Legal Reserve | 4.5 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 |
| Retained Earnings | 20.0 | 7.6 | 19.3 | 30.5 | 42.3 | 54.7 | 67.6 |
| Foreign Currency Translation Reserve | 1.0 | 2.4 | 2.4 | 2.4 | 2.4 | 2.4 | 2.4 |
| Total Shareholders Equity | 67.5 | 31.6 | 43.3 | 54.5 | 66.3 | 78.7 | 91.6 |
| Total Equity & Liability | 227.6 | 49.5 | 63.6 | 74.9 | 87.9 | 101.3 | 115.4 |
| Income Statement | | | | | | | |
| Revenue | 62.5 | 58.6 | 62.0 | 65.0 | 68.2 | 70.8 | 73.5 |
| Operating Costs | (45.0) | (41.4) | (44.1) | (47.3) | (49.6) | (51.6) | (53.6) |
| Gross Profit | 17.5 | 17.2 | 18.0 | 17.7 | 18.6 | 19.2 | 19.9 |
| General & Administrative Expense | (4.2) | (3.7) | (4.0) | (4.4) | (4.7) | (4.9) | (5.1) |
| Operating Profit | 13.3 | 13.6 | 13.9 | 13.3 | 13.9 | 14.4 | 14.9 |
| Finance Costs | (0.7) | (0.3) | - | - | - | - | - |
| Other Income / (Loss) | 1.3 | 1.0 | 0.8 | 0.9 | 0.9 | 1.0 | 1.1 |
| Net (Loss)/Profit from Discontinued Op. | (16.9) | 1.2 | - | - | - | - | - |
| Net Profit | (2.9) | 15.4 | 14.7 | 14.2 | 14.8 | 15.4 | 15.9 |
| Cash Flow Statement | | | | | | | |
| Cash Flow from Operating Activities | 23.4 | 16.7 | 17.1 | 14.8 | 16.5 | 17.0 | 17.6 |
| Cash Flow from Investing Activities | (11.1) | 134.8 | (0.9) | (0.9) | (0.9) | (0.9) | (0.9) |
| Cash Flow from Financing Activities | 6.8 | (174.6) | (3.0) | (3.0) | (3.0) | (3.0) | (3.0) |
| Change in Cash | 19.1 | (23.1) | 13.2 | 10.9 | 12.6 | 13.1 | 13.7 |
| Net Cash at End | 52.5 | 30.9 | 44.1 | 55.0 | 67.6 | 80.7 | 94.4 |

Sources: KAMCO Research, Company Financials

Key Financial Ratios

| Key Ratios | 2014 | 2015 | 2016e | 2017e | 2018e | 2019e | 2020e |
|---|--------|--------|-------|-------|-------|-------|-------|
| Profitability Ratios | | | | | | | |
| Revenue Growth | 4.9% | -6.2% | 5.9% | 4.8% | 4.8% | 3.8% | 3.8% |
| EBITDA Growth | 7.5% | -31.5% | 3.2% | -3.3% | 4.8% | 3.7% | 3.7% |
| Net Profit Growth | N/A | N/A | -4.3% | -3.8% | 4.7% | 3.5% | 3.5% |
| Gross Profit Margin | 27.9% | 29.4% | 28.9% | 27.2% | 27.2% | 27.2% | 27.1% |
| EBITDA Margin | 36.1% | 26.3% | 25.7% | 23.7% | 23.7% | 23.6% | 23.6% |
| EBITDAR Margin | 40.6% | 32.0% | 31.3% | 29.3% | 29.3% | 29.3% | 29.3% |
| Operating Margin | 21.3% | 23.1% | 22.5% | 20.4% | 20.4% | 20.3% | 20.2% |
| Net Profit Margin | N/A | 26.2% | 23.7% | 21.8% | 21.8% | 21.7% | 21.6% |
| Asset Structure & Liquidity Ratios | | | | | | | |
| Current Ratio (x) | 1.37 | 2.43 | 2.68 | 3.34 | 3.89 | 4.45 | 5.00 |
| Quick Ratio (x) | 0.42 | 2.41 | 2.67 | 3.33 | 3.88 | 4.44 | 4.98 |
| Debt-to-Equity (x) | 1.7 | - | - | - | - | - | - |
| Debt-to-EBITDA (x) | 5.2 | - | - | - | - | - | - |
| ROAA (%) | N/A | 11.1% | 26.0% | 20.5% | 18.2% | 16.2% | 14.7% |
| ROAE (%) | N/A | 31.1% | 39.3% | 29.0% | 24.6% | 21.2% | 18.7% |
| Valuation Ratios | | | | | | | |
| Price (KWD) | 0.440 | 0.900 | 0.870 | 0.870 | 0.870 | 0.870 | 0.870 |
| Number of Shares (Mn) | 420.0 | 200.0 | 200.0 | 200.0 | 200.0 | 200.0 | 200.0 |
| M-Cap (KWD Mn) | 184.8 | 180.0 | 174.0 | 174.0 | 174.0 | 174.0 | 174.0 |
| EPS (KWD) | -0.007 | 0.077 | 0.074 | 0.071 | 0.074 | 0.077 | 0.080 |
| Book Value Per Share (KWD) | 0.161 | 0.158 | 0.217 | 0.272 | 0.332 | 0.393 | 0.458 |
| P/E Ratio (x) | N/A | 11.7 | 11.8 | 12.3 | 11.7 | 11.3 | 10.9 |
| P/BV Ratio (x) | 2.7 | 5.7 | 4.0 | 3.2 | 2.6 | 2.2 | 1.9 |
| EV/EBITDA (x) | 10.5 | 9.7 | 8.2 | 7.7 | 6.6 | 5.6 | 4.6 |
| EV/EBITDAR (x) | 9.3 | 8.0 | 6.7 | 6.3 | 5.3 | 4.5 | 3.7 |
| Divident Payout (%) | N/A | 89.2% | 20.4% | 21.2% | 20.2% | 19.5% | 18.9% |
| Dividend Yield (%) | 10.8% | 7.6% | 1.7% | 1.7% | 1.7% | 1.7% | 1.7% |

Sources: KAMCO Research, Company Financials

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KAMCO Investment Company - K.S.C. (Public)

Al-Shaheed Tower, Khalid Bin Al-Waleed Street- Sharq

P.O. BOX : 28873, Safat 13149, State of Kuwait

Tel: (+965) 1852626 Fax: (+965) 22492395

Email : Kamcoird@kamconline.com

Website : <http://www.kamconline.com>